

A close-up photograph of a person's hands clasped together on a wooden desk. The person is wearing a dark blue suit jacket with light blue cuffs. In the background, a laptop is visible but out of focus. The lighting is warm and soft.

The CFO Position

Juan R. Prestol-Puesán, presenter



1 The wording of the Church Constitution: Article IX Sec. 6

“Treasurer/Chief Financial Officer shall report to the _____ Executive Committee after consultation with the president. The Treasurer/Chief Financial Officer shall be responsible for providing financial leadership to the _____ which will include, but will not be limited to, receiving, safeguarding, and disbursing all funds in harmony with the action of the _____ Executive Committee, for providing financial information to the president and to the _____ Executive Committee, and for the performance of such other duties as usually pertain to such office.”

2 Two components



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A. Leadership component

“shall report to the executive committee and shall be responsible for providing financial leadership . . .”





2 Two components

A. Leadership component

“shall report to the executive committee and shall be responsible for providing financial leadership . . .”

B. Managerial component

“receiving, safeguarding, disbursing, providing financial information, and performing other duties as pertain to such office.”



3 Financial Leadership

Provides intuitive and learned financial knowledge to the organization



4 Second Chair Leader

The steward of the financial function and responds to the Executive Committee



5 Trust, Confidence, Wisdom

The CFO should listen more than he speaks. His wisdom should be sought and coveted.



6 Do Adventist treasurers see themselves as leaders?



7 Leaders see better and see more.

The Chief Financial Officer is expected to see more, see far, and see clearly.



8 Learning by observing

New financial officers learn how to work for the church mostly by observation.



9 Mastering the continuum

Leading and managing



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Leading and managing

10 Which one comes first?



11 Avoid being trapped by the thickness of the forest



12 Leaders can be prisoners of data and information.



13 Role of intuition and knowledge

14 Review the basics continually.



15. Provide adequate funding to programs.
16. Prepare well for the closing of the fiscal period.
17. Be ready for the auditor's arrival: know when, what, how, and who
18. Stay on top of policy knowledge.
19. Understand the fiscal cycle and the denominational methodology
20. Prepare well to render a report.
21. Answer questions and respond to interest groups.
22. Role of personal communion in leadership development.



- 23. Working with inexperienced leaders requires patience
- 24. Developing personnel is important
- 25. Establishes objectives and creates a timeline
- 26. Keep your family together.
- 27. Anticipate possible crises and issues
- 28. Anticipate critical financial entanglements
- 29. Document critical matters
- 30. Remain prepared to take your leave: calls, sessions, and other issues





Identify the areas that you have consistently neglected and clarify the reasons.